

Policy and Sustainability Committee

10.00am, Tuesday 20 April 2021

Edinburgh and South East Scotland City Region Deal and Regional Growth Framework Update

Executive/routine

Wards

All

Council Commitments

[1](#), [2](#), [4](#), [6](#), [7](#), [10](#), [18](#), [19](#)

1. Recommendation

- 1.1 It is recommended that the Policy and Sustainability Committee notes:
- 1.1.1 the progress on the Edinburgh and South East Scotland City Region, since the Annual Report for 2019/20 was reported to this Committee on [6 October 2020](#); and
 - 1.1.2 the progress made on the development of the Regional Growth Framework (RGF), and the next expected milestones for reporting and consultation.

Andrew Kerr

Chief Executive

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Report

Edinburgh and South East Scotland City Region Deal and Regional Growth Framework Update

2. Executive Summary

- 2.1 This report summarises the progress on the Edinburgh and South East Scotland City Region, since the Annual Report for 2019/20 was reported to this Committee on [6 October 2020](#).
- 2.2 The Deal continues to be operating successfully, and great progress is being made on wider partnership activity including the development of the RGF.
- 2.3 Regional partners were able to accelerate spend and are forecasted to draw down up to £12.7m beyond the original profile in 2020/21.

3. Background

- 3.1 The Edinburgh and South East Scotland City Region Deal amounts to £1.3 billion of spend across the region over 15 years and was signed by the First Minister, Prime Minister and City Region Leaders on 7 August 2018.
- 3.2 This Committee has received regular reports on the progress of the Deal. The most recent was on [6 October 2020](#), where the Annual Report for the second year of the Deal, 2019/20, was highlighted.
- 3.3 In addition to administering the Deal's projects, a Regional Growth Framework (RGF), a document which seeks to articulate the long-term aspirational goals for Edinburgh and South East Scotland and guide the future direction of the local authorities and a range of other public sector organisations over the next 20 years, is being developed within the Deal's Governance structure (see Appendix 1). Non-statutory in nature, it will be a public statement of aligned vision, ambition and priorities for South East Scotland, seeking to influence and be influenced by plans and strategies developed at national, regional and local levels. The City of Edinburgh Council approved a brief to commence work on the RGF in [October 2019](#).
- 3.4 At this meeting, Council was also informed that a sub-committee of the City Region Deal Joint Committee, the Elected Member Oversight Committee (EMOC, would be formed to oversee the preparation of the RGF, as well as subsequent preparation of

the Regional Spatial Strategy. The EMOC comprises two members per each of the six local authorities (City of Edinburgh, East Lothian, Fife, Midlothian, Scottish Borders and West Lothian Councils) and six members drawn from the regional Higher/Further Education Consortium and the Regional Enterprise Council (which comprises private and third sector interests in the city region). In [March 2020](#), Council agreed that Councillors McVey and Day would represent the City of Edinburgh on the EMOC. The EMOC was constituted in January 2021.

- 3.5 A progress update on the RGF was taken to the Joint Committee in [December 2020](#).

4. Main Report

City Region Deal Progress Update

- 4.1 Good progress continues across the City Region Deal programme. At the Joint Committee meeting in March 2021, business cases in relation to Easter Bush, which has the ambition to become a global location of Agritech excellence, and tranche 2 of the Fife industrial estates regeneration were approved.
- 4.2 As shown in the progress report in Appendix 2, of the 24 projects and programmes within the Deal, all are considered to be within acceptable time and budget parameters, despite challenges associated with COVID-19.
- 4.3 Some of the key information that the City of Edinburgh Council has a direct interest in Table 1:

Table 1: Summary of Projects with CEC Interest

Project	Total Cost (£m)	Govt Contribution (£m)	CEC Contribution (£m)	Stage	On Time?	On Budget?
Integrated Regional Employability and Skills Programme	£25m	£25	£0	2. Implement		
Dunard Centre	£45	£20	£5	1. Define		
West Edinburgh transport	£36	£20	£16	1. Define		
A720 Sheriffhall	c.£120m	c.£120m	£0	1. Define		
Edinburgh Living	£263m	£15	£248m	3. Deliver		
Edinburgh's Waterfront*	TBC	TBC	TBC	1. Define	N/A	N/A

**One of seven identified strategic housing sites across the region, will partly be funded by a £50m committed by Scottish Government.*

- 4.4 The City of Edinburgh Council is lead authority on six projects; progress on these is summarised in the Table 2:

Table 2: City Region Deal Projects Directly Affecting CEC

Project	Summary	Progress Update
Data-Driven Innovation (DDI) Programme projects	<p>Six interconnected projects (worth £270m of Govt funding) aim is to establish the city region as the Data Capital of Europe by supporting SMEs and high growth companies to scale, drawing in inward investment, fuelling entrepreneurship and ensuring inclusive economic growth.</p> <p>Four of these six are physically based in the City of Edinburgh:</p> <ul style="list-style-type: none"> The Bayes Centre (Bristo Square) is the University of Edinburgh's innovation hub for Data Science and artificial intelligence. It offers a new kind of collaborative, multidisciplinary proving ground where we develop innovative technological solutions for the benefit of society. The Edinburgh Futures Institute (under construction at the former Royal Infirmary site), will be a global centre for multi-disciplinary, challenge-based, data-driven research, teaching and engagement. Its distinctiveness stems from an approach which combines multi-disciplinarity with co-production – working with industry, governments and communities (at home and abroad) to build a portfolio of activity that has demonstrable ethical, social, cultural, economic and environmental impacts. The National Robotarium (under construction at Heriot-Watt campus, Riccarton), is a world-leading centre for Robotics and Artificial Intelligence. Its responsible and collaborative approach creates innovative solutions to global challenges. The Usher Institute (to be constructed at BioQuarter), has a vision to create a world-leading innovation hub where public, private and third sectors collaborate to enable data-driven advances in the delivery of health and social care 	<p>All six business cases in DDI programme now signed off by Joint Committee. In Edinburgh,</p> <ul style="list-style-type: none"> the Bayes Centre is complete and operational. Last year it demonstrated over £22 million of investment in University research funding; created more than 290 jobs; generated over £65 million of investment for DDI start-up companies; and attracted over 40 corporate R&D teams to the city region. It has also established 14 start-ups a further 30 further new businesses to scale, with over 2,000 individuals attending on campus events (further enhanced with recent online event capability). The Edinburgh Futures Institute's construction timetable has been delayed due to Covid-19. A revised handover has been agreed for June 2022 (user fit out by September 2022). Contractor is back on-site, with appropriate on-site working arrangements in place. Operational staff working from home where possible. Currently assessing further impact on delivery of EFI building and programmes – further update in Easter 2021, when impact of social distancing on delivery dates is better known. Construction of the National Robotarium commenced on 18 January 2021, with a initial 4-week set-up stage. Procurement of specialist equipment is underway. A CEO is being recruited. Planning application for the Usher Institute was approved in December 2020. Construction due to commence Summer 2021 with expected completion by Spring 2023. Last year, DataLoch was launched under this programme. This is a repository of all routine health and social care data for the Edinburgh and South East Scotland region to help find solutions to current health and social care challenges. The project was in the first phase of development when the pandemic began. Researchers have since diverted their efforts to focus on COVID-19 data and supporting NHS service managers and clinicians with

		immediate hospital-based improvements.
Integrated Employer Engagement (project within Integrated Regional Employability and Skills Programme)	This project work will clarify, co-ordinate and improve the employability and skills service offer to employers. The partners will establish a “No Wrong Door” approach that will create designated points of contact to manage individual employer relationships that will allow us to; tailor and route our combined service offer, pool and match the opportunities that are generated, reduce double handling, and so strengthen individual relationships. To complement this, the partners will also develop a regional approach to “Community Benefits from Procurement” to ensure that the significant expenditure of the partners fully exploits any opportunity to drive inclusive growth. This project stream will also work on developing our network of Recruitment and Skills Centres to act as a tangible interface between the partners and business particularly in geographic or sectoral high demand areas.	As well as planned activities enhancing links with employers, the project has been at the forefront of responding to COVID-19. A dedicated jobs portal was launched just 11 days after the country first went into lock down. It is a regional offer for employers still recruiting with 3,650 jobs having been advertised, plus training opportunities. An employee grant scheme was also rolled-out with 77 micro-businesses across the city region, of which 18 are in Edinburgh, receiving grants of £500-£1000 to help retain staff. A short video summarising the latest on the Integrated Employer Engagement Fund has recently been produced.
Dunard Centre	<p>Dunard Centre will be a new venue for all kinds of music and performance located in the heart of Edinburgh. It will sit just off St Andrew Square, behind and linked to the Royal Bank of Scotland's historic Dundas House.</p> <p>It will be Edinburgh's first purpose-built music venue in 100 years and will offer a world-class auditorium with the very best in modern acoustics.</p> <p>Dunard Centre will be the new home for the Scottish Chamber Orchestra, the only Edinburgh-based National Performing Arts Company, and a principal venue for the Edinburgh International Festival. It will make a significant contribution to the ongoing success of Edinburgh's cultural offer and serve as an informal cultural hub for all kinds of music and performance, with access to the finest musical accommodation for education and community outreach programmes.</p>	Submission of the revised planning application is anticipated in May 2021. Subject to planning determination, the business case is programmed for consideration at the Joint Committee in September 2021.
West Edinburgh Transport Improvement Programme	A series of measures to improve public and active travel provision are being considered that provide long term resilience and support strong connectivity between neighbouring authorities. This will help enable the supply of labour from the surrounding area to meet the growing labour market demand required to realise the full potential for West Edinburgh. Interventions will include sustainable transportation measures on the A8/A89.	The project is now underway and the first meeting of the West Edinburgh Transport Improvement Programme Board took place on 19 March.
A720 Sheriffhall	Transport Scotland will manage and deliver the upgrade of Sheriffhall Roundabout. The preferred option is a grade separated junction which separates local traffic from the strategic traffic on the A720 (city bypass) and when complete will allow the traffic on the bypass to flow freely, improving road safety and journey times for all road users, bringing improved economic benefits and inclusion across Edinburgh and South-East	Consultation on draft orders has closed. Discussions ongoing with stakeholders including the City of Edinburgh Council on public and active travel provision

	Scotland. It will improve accessibility for all modes of transport including walking and cycling.	
Edinburgh Living	<p>This is an essential requirement for meeting the housing needs of key workers and those on low to middle incomes who cannot access home ownership and are not a priority for social rent.</p> <p>The Scottish Government has provided a funding package of £16.1 million capital grant and consent for the City of Edinburgh Council to on-lend up to £248 million to establish a new housing company with Scottish Futures Trust (SFT) to deliver a minimum of 1,500 homes at mid-market rent and competitive market rent levels. The City of Edinburgh Council and SFT will continue to share learning and financial models with city region partners, to explore regional delivery models.</p>	Edinburgh Living has been operational for two years. All £16.1m in available Scottish Government grant funding has been claimed during the construction of homes. 299 homes have been completed to date with over 100 more due to be completed this year.
<i>Edinburgh's Waterfront*</i>	<p>Seven strategic sites have been identified in the region's Strategic Development Plan as key areas of change and growth (Blindwells, Calderwood, Dunfermline, Edinburgh's Waterfront, Shawfair, Tweedbank and Winchburgh).</p> <p>Business cases will be developed within the 15-year period of the City Region Deal. Taken together these sites will deliver over 41,000 new homes, create 7,800 jobs and contribute over £10 billion to the wider economy.</p> <p>The Scottish Government and city region partners have committed to working together on each of these strategic housing sites recognising the long-term nature of these proposals with most new homes being delivered over a 15-year period. The Scottish Government will commit at least £50 million to support this.</p>	Work to finalise the Outline Business Case is underway. This will be reported to Council in Autumn. A number of early action projects are currently underway including the renovation of Granton Station building for use as a creative hub and three housing sites that will deliver around 650 mixed tenure net zero carbon homes.

**One of seven identified strategic housing sites across the region, will partly be funded by a £50m committed by Scottish Government.*

Regional Growth Framework Update

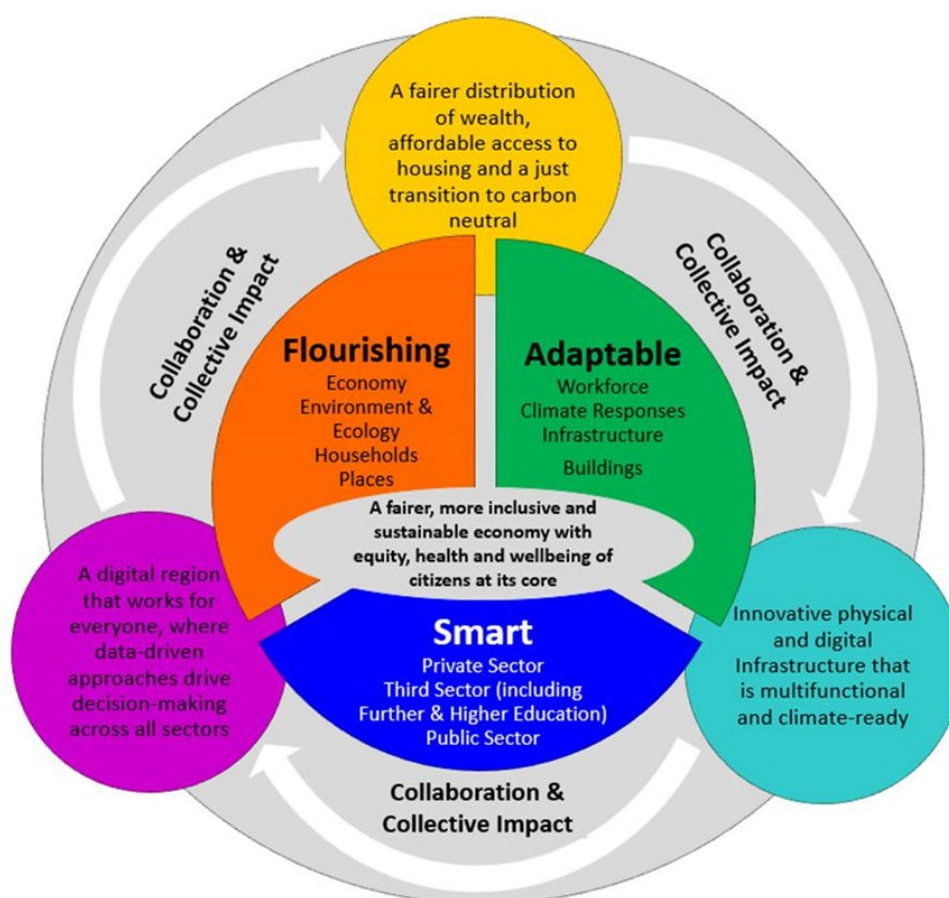
- 4.5 The Framework seeks to set out a 20-year roadmap to help the economy address the significant challenges and opportunities ahead. In addition to supporting a post-COVID economic recovery, the region needs to be in a position to address the national priorities of Scotland becoming a sustainable, inclusive and zero carbon economy, supporting wellbeing for all of its people.
- 4.6 During 2020, analysis was undertaken to understand both the changing external challenges and opportunities that will impact on the region, as well as the unique strengths and weaknesses that the region has at present, and ensure that the RGF seeks to maximise the potential for the whole region in the decades ahead
- 4.7 Early work sought to identify a vision for the region and the broad themes that seek to maximise the opportunities which the region offers, while addressing the challenges which it faces, both existing and as a result of COVID-19 and its impact.

The view of regional partners is that there is a need to start from the premise that there are no boundaries within the region, and that a shared vision is as much about adopting the right approach and behaviours when we collaborating as it is achieving the positive outcomes.

4.8 The collective draft vision for the region is:

We will continue to drive the Scottish economy and successfully accommodate our growth to deliver a fairer and more inclusive distribution of wealth to all our communities. We will make best use of our existing assets to create adaptable, flourishing and smart places to ensure that the Edinburgh and South East Scotland City Region delivers for all its citizens as we transition to a zero-carbon economy.

4.9 Three broad interlinked Themes (Flourishing, Adaptable and Smart) have been identified to support this vision are displayed in the following diagram:



4.10 Further work has been undertaken to expand each of the themes in terms of the scope of short, medium and long term actions, recognising existing commitments, such as the City Region Deal projects, as well as potential new pipeline projects that might be considered to address the challenges of a post-COVID, inclusive and zero-carbon economy. These have included a number of workshops looking at future regional economic scenarios for the region as well as key elements of a sustainable regional economy. The outputs from these processes are being fed into the RGF drafting process.

- 4.11 An early output from this work has been the development of a logic model, which seeks to outline the process and focus within each theme, articulating where the Region is as present, where it is seeking to get to over the period of the framework, and what needs to happen to support this.
- 4.12 On 2 November and 8 December 2020 regional partners held workshops to consider a sustainable regional economy and climate change. The outputs from the workshops included identifying cross-boundary opportunities and priorities for the region. It should be noted that every local authority within the region currently has its own plan for climate change and a move towards Net Zero, including the City of Edinburgh Council's [2030 ambition](#).
- 4.13 Four priorities were agreed for regional partners to initially focus on these are:
- Risk impact of climate change consequences;
 - Regional supply chains;
 - Energy management systems; and
 - The COP 26 investment prospectus.
- 4.14 Task and finish groups have been established to develop Strategic Outline Cases for each of these priority areas with Director level oversight being provided for each area.
- 4.15 Since being formed in January 2021, the EMOC has met formally in January and February and had an informal workshop session in March. At each meeting, members have received regular updates as the RGF develops and have been asked questions on key issues for discussion. The agenda and business for formal meetings of the EMOC can be found in the regular manner within the [Committee library](#) section of the Council's website.

5. Next Steps

City Region Deal

- 5.1 Key priorities for the year ahead are shown in the Table below:

City Region Deal Expected Milestones until Summer 2021

May 2021	Variation to planning application for Dunard Centre to be ready for consideration by the City of Edinburgh Council.
May 2021	Commence construction of Usher Institute facility.
4 June 2021	Joint Committee considers the following reports: <ul style="list-style-type: none"> • A720 (Sheriffhall roundabout) progress update (presentation) • Dunfermline strategic housing site business case • Edinburgh Innovation Park (Queen Margaret University) business case • Regional Growth Framework draft for consultation
June 2021	Deliver the Regional Data Haven.

July 2021	Develop and release DataLoch beta – the first fully operational dataset.
Summer 2021	Planning application for road infrastructure, Phase 3, Borders Innovation Park.
August 2021	Completion of construction of first office building, Borders Innovation Park.
3 September 2021	Joint Committee considers the following reports: <ul style="list-style-type: none"> • Regional Growth Framework – final report. Dunard Centre business case.
October 2021	Official opening of first office building, Borders Innovation Park.
January 2022	Outline Business Case for West Edinburgh Transport Improvement Programme complete.
2022	Fife Industrial Innovation Investment (Tranche 2) underway

Regional Growth Framework

5.2 As previously indicated, COVID-19 has had an impact in terms of the timescale for the production of the RGF. The timescale and its various stages have been revised and are outlined below. This is organised into five stages:

- Stage 1 – develop a response to NPF 4 Call for Ideas outlining regional aspirations (complete)
- Stage 2 – develop a logic model that identifies strategic aspirations and actions for each of the RGF themes (complete)
- Stages 3 and 4 – stakeholder engagement, develop a draft RGF for consultation, consultation, finalisation of RGF and formal approval (Mar 2021 – Sep 2021). A draft for consultation is being prepared for the Joint Committee consideration on 4 June. The final RGF is due to be considered by Joint Committee on 3 September and will require to be considered by each of the constituent councils immediately thereafter.
- Stage 5 – delivery of RGF Action Plan (Sep 2021 onwards)

5.3 These stages and key tasks are summarised below:

RGF Project Timeline	2020			2021											
	O	N	D	J	F	M	A	M	J	J	A	S			
Phase 1 (completed)															
NPF4 Call for Ideas															
Phase 2 - Logic Modelling															
Develop and Draft Model															
Sustainable Economy Workshop		2													
ESESCRD Directors Input		5	3												
ESESCRD Executive Input		19													
Update to Joint Committee			4			5									
Update to Regional Enterprise Council			11												
Phase 3 - Stakeholder Engagement and development of consultation draft															
Elected Member Oversight Group Established															
Ongoing Elected Member Oversight Group meetings															
Input from Regional Enterprise Council to inform draft						19									
Input from Directors to inform consultation draft															
Executive Review of consultation draft															
Approval of consultation draft by Joint Committee									4						
Phase 4 - Consultation and Finalisation of Document															
Consultation Period															
Incorporate Feedback and finalise RGF															
Approval of final RGF by Joint Committee														3	
Final Publication and Launch Event															
Phase 5 - Delivery															
Action Plan Delivery (September onwards)															→

5.4 The RGF vision and Framework will be delivered through the development and delivery of an action plan and project pipeline with a short-term focus, which will be updated frequently as projects are developed and delivered, with a refresh at 3-5 year intervals.

5.5 The action plan and project pipeline will be informed by a series of identified “big moves”, these are some of the major regional opportunities that have been identified through the RGF development process. Each aligns with one or more of the themes set out above. These opportunities listed below cannot be fully realised without a regional approach and will deliver significant impact with the potential to reshape the region’s future.

- Re-designing the economy: Data Driven Innovation - maximising the impact of the CRD, building data capability across firms, sectors, schools, infrastructure and communities;
- Re-building communities (both new and existing): addressing affordability and connectivity within 20 min neighbourhoods, and re-thinking our High Streets, in both a city centre and a town centre context, focusing on new roles and new uses;
- Reducing the need to travel, and increasing family support, through new approaches to employment and working patterns ('working near home');
- Rethinking mobility and transport, making us the city region with the lowest car dependency in Scotland, but the best and most flexible, coordinated, integrated connectivity locally, regionally, nationally and internationally. No one in the region will be without a public transport option for their travel needs;
- Regenerating the Forth estuary: from Rosyth to Cockenzie, taking in the Forth Bridges and Granton, linking to Grangemouth/Forth Valley;
- Re-imagining sustainable tourism: regionally and nationally connected, with sustainable assets and attractions across the region;

- Re-building support for business: to focus on good growth and a new wave of entrepreneurialism, with a strong focus on green businesses, green jobs and fair jobs;
- Re-designing the new skills system; focused on emerging sectors and technologies;
- Re-inventing healthcare: One Health, focused around the Bio Quarter, Easterbush, etc working with the NHS Boards and Health and Social Care Partnerships;
- Responding to the challenges and opportunities presented by the climate crisis the region will deliver a collaborative approach across energy management systems, regional supply chains, COP 26 investment prospectus and risk impact for climate change consequences.
- Utilising the Deal partners as anchors for embedding Community Wealth Building within the regional economy.

5.6 The RGF, in articulating the long-term aspirations of the region, should guide investment by Government into the opportunities that exist in the region to catalyse economic, social and cultural well-being.

5.7 The next update to this Committee will be in Autumn 2021.

6. Financial impact

City Region Deal

- 6.1 Two and a half years into the programme, good progress is being made in drawing down maximum amounts of capital funding available. £127.6m of the UK and Scottish Government grant of £600m has been drawn down. Projects that will amount to £365m of Government Grant funding have been approved, or 61% of the full Deal allocation have had business cases approved for implementation by Joint Committee.
- 6.2 In relation to the Council's funds, the approved 2018/19 five-year Capital Investment Programme includes a budget provision £5 million as a contribution to support delivery of Dunard Centre and a £16 million budget provision to support the delivery of public transport improvements detailed in the West Edinburgh Transport Appraisal. No financial contribution will be required from the City of Edinburgh Council for the Sheriffhall project and the Integrated Regional Employability and Skills programme.
- 6.3 The £50m of housing infrastructure funding is managed and administered by Scottish Government. Business cases are under development for several key sites with Dunfermline furthest developed and due to report to the June Joint Committee.
- 6.4 It is recognised that need for continued financial innovation and collaboration to develop new infrastructure funding and delivery models. Further discussion is taking place UK and Scottish Government to explore future housing and infrastructure funding and delivery options.

Regional Growth Framework

- 6.5 In relation to the RGF, the staff resource agreed by partners at the outset of the work has been extended to allow the commitments above to be delivered. This includes staff time from: Scottish Enterprise; The City of Edinburgh Council; East Lothian Council; Fife Council; Scottish Borders Council; and the City Region Deal Programme Management Office.
- 6.6 The RGF is also being developed with input from the City Region Deal thematic boards: Housing, Skills, DDI and Transport including SEStran.
- 6.7 In March 2021, £30,000 was secured from the Scottish Government's Regional Recovery and Renewal Fund for a consultant to support the finalisation and delivery.

7. Stakeholder/Community Impact

- 7.1 Inclusion is a key driver for the City Region Deal, and a Strategic Added Value score has been included for each project in the progress report to demonstrate how partnership working is working to ensure that City Region Deal projects are aligned to reducing inequalities and tackling the inclusion challenges specific to the city region.
- 7.2 A Benefits Realisation Plan (BRP) has been produced to monitor the impact of the Deal. The Plan sets out the overarching approach to reviewing and evaluating benefits by addressing two central issues:
- How the City Region Deal is performing against delivery plans as set out in approved programme and project business cases and the overall Deal Document objectives; and,
 - What economic, social and other impacts may be generated as a result within the Region, Scotland and elsewhere in the UK?
- 7.3 In addressing these questions, the BRP initially sets out the key outputs for the Deal in terms of the investment levels planned for each Deal theme together with the projected levels of new jobs that will be delivered as a result. Against these outputs, the rest of the Plan sets out how the City Region Deal Programme Management Office will measure, monitor and evaluate the associated impacts that are likely to be generated. The [BRP was approved by Joint Committee](#) at its meeting on 4 September 2020. An implementation plan for the BRP is expected at the June 2021 Joint Committee meeting.
- 7.4 The production of the RGF is closely aligned with the existing ambitions of the City Region Deal Partners. It seeks to build on the inclusive sustainable growth objectives within the City Region Deal and align closely to programme for Government. Key stakeholders from across the region are being consulted at each stage of the framework's development including the Regional Enterprise Council (private/third sector forum for the City Region Deal), the third sector interface and the NHS. The EMOC ensures that there is region-wide democratic accountability. In June 2021, a draft for consultation will be published by the Joint Committee.

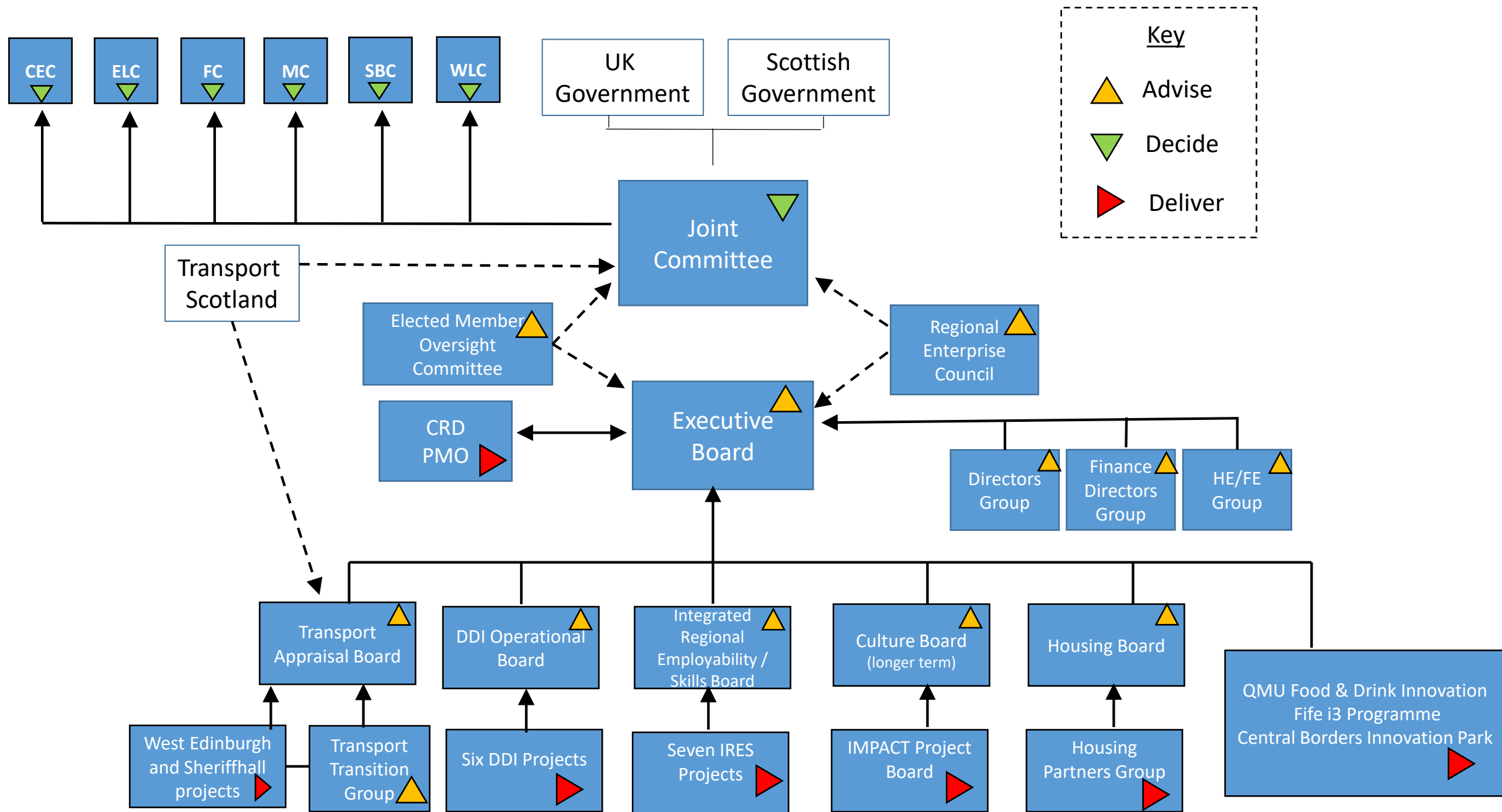
- 7.5 Following the approval of the RGF, partners are committed to developing a Benefits Realisation Plan for the Regional Growth Framework. This will follow approach and principles that have been adopted in the Benefits Realisation Plan for the City Region Deal.

8. Background reading/external references

- 8.1 [City Region Deal Document \(August 2018\)](#)
- 8.2 [Previous Joint Committee Papers and webcast link](#)
- 8.3 [Benefits Realisation Plan for the City Region Deal](#) – report to City Region Deal Joint Committee (September 2020)
- 8.4 [Regional Growth Framework Proposition](#) – report to City Region Deal Joint Committee (September 2019)
- 8.5 [Edinburgh and South East Scotland City Region Deal Annual Report, Annual Conversation and Regional Growth Framework Update](#) – report to the City of Edinburgh Council (October 2019)
- 8.6 [Elected Member's Oversight Sub-Committee](#) – report to the City of Edinburgh Council (March 2020)
- 8.7 [Edinburgh and South East Scotland City Region Deal Annual Report](#) – report to Policy and Sustainability Committee (October 2020)
- 8.8 [Regional Growth Framework update](#) - report to City Region Deal Joint Committee (December 2020)

9. Appendices

- 9.1 City Region Deal Governance Structure
- 9.2 City Region Deal Progress Report (April 2021)



Progress Report

Last updated: 12 April 2021

Overall Status Last Period	Overall Status This Period
Amber	Amber



Page 1: Dashboard Recent Achievements and Milestones

Achievement/Milestone	Date
Easter Bush Business Case approved by Joint Committee	Mar 21
Fife I3 Phase 2 Programme Business Case approved by Joint Committee	Mar 21

Upcoming Milestones	Target Date
Regional bid into Bus Partnership Fund	Apr 21
Regional Growth Framework – Report for Consultation	Jun 21
Benefits Realisation Plan Implementation Plan final	Jun 21
QMU Innovation Park Business Case	Jun 21
Dunfermline Housing Business Case	Jun 21
Dunard Centre Revised Business Case	Sep 21
Regional Growth Framework Final Report	Sep 21

Financials Summary

*Funding issued by Transport Scotland and SG Housing not included in this total

Total CRD grant £000	CRD grant drawdown to date £000		20-21 CRD Grant allocation	20-21 Grant drawdown
600,000	127,575	21.26%	£47.00m*	£21.97m*

Top 3 Risks (from PMO Risk Register) - last updated Feb 21; next update May 21

Risk	Imp act	Like loho od	Sever -ity	Resolution Plan or Mitigating Action
Covid-19 impacting the City Region Deal projects resulting in potential delays and cost increases	4	3	12	<ul style="list-style-type: none">Regular updating of progress report and monthly financial forecasts, so that project leads can inform PMO of any issue well in advance, and PMO can raise with Government, Executive Board and Joint Committee as appropriate.Establish Change Management process as set out in the Benefits Realisation Plan.Review outputs and timelines in the light of Covid-19, and consider advancement of spend where appropriatePivot projects proactively where possible in line with need and opportunity.
Impacts of EU exit	4	3	12	<ul style="list-style-type: none">Regular engagement with project leads to highlight any risks well in advance, so that PMO can raise with Government, Executive Board and Joint Committee as appropriate.Establish Change Management process as set out in the Benefits Realisation Plan.Review outputs and timelines for business cases at every stage of development in the light of Brexit uncertainty.Regional Growth Framework under development has "Adaptable" as one of its three themes, where Brexit risks are noted.
Financial profile: underspends across the national City Region and Growth Deals will cause reprofiling pressures for Government	4	2	8	<ul style="list-style-type: none">Continue to spend according to agreed profile.Achieve business case approval in line with Deal Implementation Plan.Regular programme monitoring and reporting.Close engagement with Government.

Project Stages

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and monitoring and evaluation is in framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

Red, Amber, Green

T: Status against **timeline** set out in business case/implementation plan; **B:** Status against **budget** set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	In line with business case/implementation plan	In line with financial plan.	No management action required
Amber	Delay is considered acceptable by PMO.	Within acceptable range.	Management action is in place by senior management to address issues, and project is being closely monitored.
Red	Delay is significant.	Outwith acceptable range.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

Strategic Added Value Score

Score	Description
1 (Low)	<ul style="list-style-type: none"> There are opportunities for links with one or two other CRD themes that may add value to the proposal. Partnership working with wider stakeholders, to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored. One or two of the five “inclusive growth” measures listed in the Deal Document could be incorporated into the delivery of the project.
2 (Medium)	<ul style="list-style-type: none"> There are opportunities for links with two or three other CRD themes that may add value to the proposal. Partnership working with wider stakeholders, to add value has been factored into the business case to some extent, but there are opportunities to enhance. Two or three of the five “inclusive growth” measures listed in the Deal Document could be incorporated into the delivery of the project.
3. (High)	<ul style="list-style-type: none"> There are opportunities for links with three of four other CRD themes that may add value to the proposal. Partnership working with wider stakeholders, e.g. private/third sector is already taking place and strategic added value effects are clear. Three, four or five “inclusive growth” measures listed in the Deal Document could be incorporated into the delivery of the project.

Overall Total			Project Name	2020 - 2021							Comments
Total Budget £000	CRD Grant Total £000	CRD Grant Claimed To Date £000		Grant Allocation £000	CRD Grant Claimed (Q1) £000	CRD Grant Claimed (Q2) £000	CRD Grant Claimed (Q3) £000	Spend to Date (Apr-Feb) £000	Forecast Outturn £000	Forecast vs Allocation Variance £000	
101,047	32,545	32,545	Bayes Centre	0	0	0	0	0	0	0	Construction start delayed by 2 months due to Covid-19
22,469	22,469	1,561	National Robotarium	13,563	232	227	102	771	1,623	-11,940	
189,297	57,920	46,288	Edinburgh Futures Institute	14,067	1,509	4,020	6,539	14,067	14,067	0	
190,620	79,595	21,064	Edinburgh International Data Facility (was WCDI)	3,641	3,418	223	0	3,641	3,641	0	
84,610	49,205	4,148	Usher Institute	2,889	194	670	1,781	2,889	2,889	0	Delay with Full Business Case due to Covid-19
42,596	17,366	0	Easter Bush	0	0	0	0	0	0	0	
30,000	10,900	0	Easter Bush Link Road - A701 & A702	327	0	0	0	0	0	-327	
52,003	30,000	0	Food and Drink Innovation Hub	988	0	0	0	0	0	-988	
49,425	35,000	3,094	Fife Industrial Innovation Investment	2,840	189	0	1,473	2,034	2,840	0	Variance due to COVID-19 and the inability to commence construction with the Class 4 building
29,050	15,000	187	Scottish Borders - Innovation Park	3,500	36	57	14	119	500	-3,000	
791,117	350,000	108,886	Total Research, development and innovation	41,815	5,578	5,197	9,908	23,521	25,560	-16,255	
25,000	25,000	2,342	Integrated Regional Employability & Skills	3,000	289	366	630	1,763	2,443	-557	
25,000	25,000	2,342	Total IRES	3,000	289	366	630	1,763	2,443	-557	
120,000	120,000	4,163	Sheriffhall Roundabout*	-	57	243	172	547	-	-	SG to fund up to £120m to support improvements to the A720 City Bypass for the grade separation of Sheriffhall Roundabout via Transport Scotland
36,000	20,000	0	West Edinburgh Public Transport Infrastructure	1,183	0	0	0	25	40	-1,143	
156,000	140,000	4,163	Total Transport	1,183	57	243	172	572	40	-1,143	Consultants working on the project plan, looking to finalise soon with approval from stakeholders
44,990	20,000	0	IMPACT/Dunard Concert Hall	1,000	0	0	0	0	0	-1,000	JR set aside following mediation. To be redesigned and variation made to planning application.
44,990	20,000	0	Total Culture	1,000	0	0	0	0	0	-1,000	
263,000	15,000	12,184	Housing Company (Edinburgh Living)**	5,000	748	0	1,184	5,000	5,000	0	Separate grant letter from SG
50,000	50,000	0	Housing Infrastructure Fund**	12,500	0	0	0	0	0	-12,500	
313,000	65,000	12,184	Total Housing	17,500	748	0	1,184	5,000	5,000	-12,500	
1,330,107	600,000	127,575	Total Programme	64,498	6,672	5,806	11,894	30,856	33,043	-31,455	Shortfall of utilising grant funding

* Scottish Government funded. Transport Scotland taking forward scheme delivery. ** Funding governed by Scottish Government (Housing)

Page 4: Research, Development and Innovation
Theme
Data-Driven Innovation

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Bayes Centre	Deliver	Sep 18: Opening	N/A	G	G	3	In compliance with latest Government guidance C-19 guidance, the Bayes Centre is currently closed, and is supporting all members and partners remotely.
National Robotarium	Implement	Jan 2021: Start on Site	March 2022: Complete construction	A	G	2	Construction progressing in line with programme. Procurement of specialist equipment underway. CEO recruitment process recommenced.
Edinburgh Futures Institute	Implement	Start on site	Jun 22: Complete construction	A	G	3	A revised handover agreed for June 2022 (user fit out by September 2022). Contractor is back on-site, with appropriate on-site working arrangements in place. Operational staff working from home where possible. Currently assessing further impact on delivery of EFI building and programmes – further update in Easter 2021, when impact of social distancing on delivery dates is better known.
Usher Institute	Implement	Feb 21: Planning application approved	Jul 21: Commence construction	A	G	2	Planning application approved. Construction due to commence Summer 2021 with construction expected to be completed by Spring 2023.
Easter Bush	Implement	Mar 21: FBC approved by Joint Committee	Aug 21: Mobilise team to deliver business plan	G	G	2	Joint Committee approval secured on 5 Mar 2021.
Edinburgh International Data Facility	Implement	Start on site	Apr 21: Building opening	G	G	2	Procurement of large equipment is completed and supplier (HPE) appointed. Aim for official building opening early Spring subject to availability of senior official.

T: On Time?; B: On Budget?; SAV: Strategic Added Value score

**Page 5: Research, Development and Innovation
Theme
Edinburgh Innovation Park (QMU Food and
Drink)**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Edinburgh Innovation Park (QMU Food and Drink Hub)	Define	ELC/QMU submitted further iteration of FBC to UKG/SG on 1/3/2021 Junction tender issued .	Await feedback from UKG/SG on FBC submitted 1/3/2021 Targeting JC approval June 2021	A	A	2	<p>Indicative timetable circulated between ELC/QMU/UKG/SG noting the internal approval/city deal approval that is required to meet the JC June committee.</p> <p>Junction tender is a 2 stage process with the final award scheduled for July 2021 (subject to any impact that Covid may have on workforce/ availability of construction materials/costs). Commencement of construction is targeted for August 2021 once the vaccination centre at QMU has been deconstructed.</p> <p>At this stage (subject to any further impact that Covid may have) the completion of the junction is scheduled for August 2022.</p>

Page 6: Research, Development and Innovation Theme
Projects in Fife and Scottish Borders

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Borders Innovation Park	Implement	Start of site works for Phase 1.	Site works for Phase 1 ongoing.	A	G	1	The building of Phase 1 is continuing, but site works for Phase 2 are still delayed owing to disruption caused by the Covid-19 pandemic. It is now intended that the proposed workshop to revisit the business case for Phases 2 and 3 will take place in May after the lifting of restrictions at the end of April.
Fife Industrial Innovation Investment (Fi3P)	Implement	Acquisition of Fife Interchange North, Dunfermline (Q4 20/21) Flemington Rd, Glenrothes Build Complete (Q4 20/21)	Q4: Planning consent for Lochgelly Site Servicing (delay expected into Q2 21/22) Q1: Fife Interchange North, siteworks commenced	G	G	2	The site acquisition at Fife Interchange North, Dunfermline is now complete. Siteworks will commence in April 2021. Flemington Rd, Glenrothes, business units complete and tenant interest is strong. Marketing continues. Construction continues at Dunnikier Business Park, Kirkcaldy – completion expected Q3 21/22. Marketing underway. The need for further drainage assessment at Lochgelly, required by Scottish Water, is expected to delay planning consent.

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
IRES Programme	Implement/Deliver	Positive and well attended IRES board on 16th Feb 21. Benefits Realisation Plan approved at Joint Committee in Sep 2020 stating thematic outcomes including those for the IRES programme, which are being implemented.	Work progressing to align project outcomes with overall IRES Benefits Realisation targets, and reprofile based on Covid impact and available funding as we approach end of financial year.	A	A	3	<ul style="list-style-type: none"> IRES Programme Connector is working with Project Leads to further develop monitoring and evaluation, and feed into the overall Benefits Realisation plan framework. IRES board met on 16th February 2021 with presentations on Intensive Family Support, Integrated Knowledge Systems, Health and Social Care Gateway developments, and Benefits Realisation – all well received. Regional Intelligence Hub and Logan review work undertaken. Budget setting work for 21/22 completed.
Integrated Knowledge System	Implement/Deliver	<p>IKS software procurement completed.</p> <p>Contract for IKS signed with Hanlon.</p> <p>Delivery Advisory Group (DAG) meeting took place on 18th March.</p>	Project plan confirmed and agreement with relevant organisations.	G	G	3	<ul style="list-style-type: none"> MIS (Management Information System) procurement completed for a software partner. The contract is for an initial period of 2 year. First phase of implementation will consider existing systems and the foundation starting point. For each, attention will be given to existing data and data language currently in use. Also actively looking at potential of rolling out the system for School Work Experience in Edinburgh. This could be expanded into a larger Young Person Guarantee offer in the future. Work continues with the IRES PMO to understand KPI recording across various systems. Data analysis internship looking at the Maximise! project as a precursor for the wider IKS. Completion and report circulated in early April.
Labour Market Analysis and Evaluation	Deliver	<p>Regional Intelligence Hub (RIH) options paper delivered to IRES PMO and opportunity areas identified to support themes identified in the RGF.</p> <p>Ekosgen shared and validated initial findings with key partners – final draft report delivered for review.</p>	<p>RIH options paper to be finalised for presentation at Directors' Group</p> <p>Share key findings with wider City Deal partners and implement recommendations.</p>	G	G	2	<ul style="list-style-type: none"> Labour Market Toolkit will be updated in April 2021 and promoted through DWP partners and communication channels, such as Knowledge Hub, with the monitoring and evaluation process to begin in May 2021. RIH options appraisal paper has been produced for the Director's Group. Potential areas of interest for the RIH include climate agenda and green recovery. There is also the potential for the RIH to support the key themes associated with the Regional Growth Framework. Ekosgen delivered their final draft report, which is now being reviewed by partners. Next steps are to share findings amongst wider city deal partner and implement relevant recommendations.

**Page 8: Integrated Regional
Employability and Skills
Theme (2/3)**

Project	Stage		Next Milestone	T	B	SAV	Comments
Integrated Employer Engagement	Implement	<p>IEE Employer fund case studies have been promoted widely, updated outcome -103 jobs retained as a result of the fund.</p> <p>Community Benefits (CB) portal developer commissioned – Fife based co; Horisk Leslie Ltd.</p> <p>Linked CB project closely to CWB regional recovery project to align CB focus.</p>	<p>CB portal – developer workshop scheduled April 21.</p> <p>Launch Rapid Retail Response 2021-22 phase 2 project, support through the Fort Kinnaird Recruitment & Skills Centre 80 jobseekers across Edinburgh, Midlothian and East Lothian.</p>	G	G	2	<ul style="list-style-type: none"> C19 Jobs continues to be populated with regional vacancies daily and there will be a further link to employer registration from the home page to encourage more direct employer asks. First point of contact for cross regional recruitment opportunities at Fort Kinnaird through retail rapid response programme, supporting a number of retailers unexpectedly increasing staff levels. End of year has seen 410 jobseekers supported. Slow release of retail jobs for a number of employers as reopening is planned. Recruitment and Skills Centre (RSC) network supporting Bespoke Recruitment Solutions – recruiting for Glenevin for City Fibre roll out across ESES areas. Linked HCI to JAD Group to establish links for construction recruitment. Early discussions had with Scottish Chamber of Commerce to develop no wrong door approach following strategic vision launch Discussions with Cyrenians on CB portal and champion charity to support launch. Scoring panel met to identify portal developer, commissioned Horisk Leslie Ltd, Cupar based company. RSC workstream have created host of presentations for regional PACE response.
Intensive Family Support	Implement/Deliver	<p>Community of Practice (CoP) development plan for 20-21 developed finalised with service delivery providers.</p> <p>IFSS Project Board meeting held.</p> <p>West Lothian IFS Team Leader in place, meeting held to progress service and link into wider IFSS programme.</p>	<p>Meetings for 2021 scheduled – one meeting per month through 2021.</p> <p>CoP Family and Youth Work meeting schedule Full West Lothian team linked into wider programme and established on IMS Caselink.</p> <p>IFSS website and social media will be launched once review process is completed.</p>	G	G	2	<p>Key Activities/Achievements</p> <ul style="list-style-type: none"> West Lothian staffing in place, including Team Leader, induction into IFSS completed and staff registered on IMS Caselink. Scottish Borders service still in development, staff anticipated to be in place and operation for May 2021. CoP development plan for 20-21 underway and will continue to meet once monthly in rotation with various staff across IFSS. IFSS website and social media developed and under review. All current IFSS caseworkers trained on IFSS Information Management Software. Ongoing support in place. Systemic practice training now in place with Edinburgh and Fife services undergoing phase one of the training. Social Network Survey is live across IFSS delivery partners. <p>Priorities</p> <ul style="list-style-type: none"> IFSS website and social media going live to support information sharing and raise awareness of the work being delivered Supporting development of local project steering groups.

**Page 9: Integrated Regional
Employability and Skills
Theme (3/3)**

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Housing and Construction Infrastructure (HCI) Skills Gateway	Implement	2021 Scholarship application process launched with new website at hciskills.org	Deliver <i>Net Zero Communities</i> led by Professor Sean Smith	A	A	3	<ul style="list-style-type: none"> Ruth Cochrane, Dr Julio Bros-Williamson and Dr Miles Weaver to join project team as co-investigators to increase HCI schools, young people and corporate engagement in advance of COP26 in Glasgow in November 2021. Over 200 secondary pupils signed-up to participate in Creative Thinking / Built Environment Daydream Believers pilot in 2021-22. Funding drawdown for end-of-year lower than budget but over £350k accrued for FE and HE activity during 2021-22 academic year.
Data-Driven Innovation (DDI) Skills Gateway	Implement	Launch DDI SG Case Studies – <i>For the love of data</i> . DEC (Colleges) Staff recruitment complete. Complete delivery of Women into Work pilot. Rerun of Live Lesson <i>Defend the Rhino</i> on 4 February.	Prepare for delivery of year 3 programme of activity, in line with budget allocation. Work with SDS on programme of Live Lessons. DEC postholder due to take up position on 1 May.	G	A	2	<ul style="list-style-type: none"> Good attendance at DES (Schools) Data is Beautiful seminar. Planning for census/election focussed event at end of March now to give teachers plenty of time to engage with the resources before 5th May election. Young People's consultation Recruitment beginning for young people's consultation (this is ESRC funded not DDI) first meeting is scheduled for 31st March. Data Skills Credits: Made offers to 53 individuals, Courses being offered by 9 Training providers, c.£35k committed. Data Skills Portal: Team has received mock-ups of branded portal to signpost learners to data skills offerings across region Engagement with Access to Industry to discuss Parental Support funded data skills project. Contributing to South of Scotland Digital Skills hub activities. Guidance sought from IRES Board on widening geographic reach of programme
Workforce Mobility	Implement	IRES Board – Validated Steering Group Recommendations	IRES Board – Baseline Assessment & Next Steps.	A	G	2	<ul style="list-style-type: none"> Following the procurement of the Data & GIS Analyst, team now fully in place including University of Edinburgh. Continued Involvement in City Deal Regional Growth Framework development, to ensure the links for transport and employability are embedded to shape the delivery of the outcomes. Input to the South of Scotland Regional Economic & Energy Strategies to ensure transport / employability is embedded & net zero ambition doesn't increase inequalities. Continue to speak with Transport Scotland to be involved in the 'Future of Transport Forum', NTS2 Partnership, National Smart Ticket Advisory Board, Transport Governance & Collaboration Review Group and Accessible Travel Framework. Involved in the South of Scotland Strategic Transport Projects Review consultation. Data capture has commenced. Some partners are delaying the implementation of the surveys until the recovery of COVID19 has commenced for key services and business. Potentially pilot Demand Responsive transport opportunity for partners out of Community Renewal Fund.

Page 10: Transport Theme

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
A720 Sheriffhall <i>(last update provided by Transport Scotland on 26 Feb 21)</i>	Define	Consultation on draft orders closed 31 January 2020. Transport Scotland is currently considering the responses.	Ongoing statutory process and drafting of responses to representations.	G	G	1	<ul style="list-style-type: none"> Public Transport and Active Travel review report published on the Transport Scotland website in December. Discussions on-going with the City of Edinburgh Council to close out matters. Discussions/meetings now underway to inform objection resolution. Formal objection response drafting substantially complete. Legal advisors appointed for inquiry preparation. Background inquiry evidence preparation underway. Transport Scotland continue to provide quarterly technical and spend updates as part of the City Deal reporting process.
West Edinburgh	Define	Appointment of Transportation and Engineering Consultants Jacobs to deliver the next stage of the project.	Permission being sought from SG/TS for drawdown on advance/preparatory business case costs to be shared proportionately between the funders (TS/CEC)	G	G	1	<p>£36m of funding identified (£20m from SG to support public transport infrastructure improvements) and £16m from City of Edinburgh Council plus contributions from the private sector and developers (TBC).</p> <p>In 2019, CEC developed a model to further prioritise the measures set out in the 2016 West Edinburgh Transport Appraisal (which amounted to £108m inc. optimism bias), with an emphasis on public transport and active travel prioritisation. Joint Committee have approved the appointment of Jacobs to execute Stage 1 of the project delivery plan. This will include further feasibility of proposals, developing outline designs, refining the current business case and updating the West Edinburgh programme delivery plan accordingly (including financial profiles).</p> <p>Agreement on funding between CEC and Transport Scotland has been agreed and Stage 1a has commenced.</p>

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Dunard Centre	Define	Project taken off pause following agreement to dispose of judicial review against CEC.	Variation to planning application.	A	A	2	Judicial Review set aside following successful mediation. Concert hall to be redesigned and variation made to planning application in spring 2021, and full business case thereafter.

Project	Stage	Last Milestone	Next Milestone	T	B	SAV	Comments
Affordable housing	Deliver & Define	SHIP leads meeting early 2021.	Collate Regional SHIP April 21.	A	N/A	2	<ul style="list-style-type: none"> Regional SHIP to explore collaboration opportunities on 21/22 programme.
Strategic sites	Implement & Define	Site Leads meeting 8 March	Dunfermline OBC – June 2021.	A	A	2	<ul style="list-style-type: none"> Outline Business Cases for sites are at different stages of development. Regular leads meetings now established to explore challenges, innovation and shared learning from business case development.
Innovation & skills	Implement	ESESCR Deal Home Demonstrator has secured funding from Scottish Gov.	Establish regional workstream looking at standardisation.	A	N/A	3	<ul style="list-style-type: none"> Demonstrator project will look at standardised housing types, procurement and delivery models to increase offsite manufacturing across the city region.
Infrastructure, funding and land assembly	Define	Develop proposal for regional infrastructure forum.	Proposal to ensure alignment with IRSS and emerging RGF.	A	N/A	2	<ul style="list-style-type: none"> Forum proposal to be developed in line with the recently published Interim Regional Spatial Strategy and emerging Regional Growth Framework ahead of a initial meeting to test appetite of partners and infrastructure providers.
Housing company	Deliver	Homes under construction across various sites.	Ongoing Delivery.	G	G	1	<ul style="list-style-type: none"> The City of Edinburgh Council and Scottish Futures Trust will continue to share learning and financial models with partners, to explore regional delivery models.